



# Equipmake Holdings plc

VSA - Vision

January 2026



# Introduction

- **Pioneering Electrification:** Developer and supplier of advanced electrification solutions for specialist sectors including automotive, off-highway, aerospace, defence and space
- **Trusted by Industry Leaders:** Rapidly expanding customer base featuring blue-chip and Fortune 500 companies
- **Publicly Listed:** Successfully listed on the Aquis Stock Exchange in London in 2022
- **Strategic Backing:** Secured investment from Caterpillar Inc. in April 2025, reinforcing market confidence and long-term potential

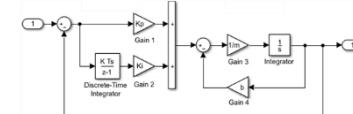
**Equipmake provide electric drivetrain solutions – from individual components to turnkey systems**

# Business Overview

# Equipmake IP



## Motor Inverter



## System Software

## 3<sup>rd</sup> Party sourced



## Battery Pack



## Vehicle Control



## Ancillary Systems

As the world transitions to electric powertrains, mid-sized vehicle manufacturers are being left behind. They build thousands of diesel vehicles each year but lack the internal R&D and capital to electrify

Equipmake bridges that gap — partnering with OEMs to electrify their existing platforms

We design and develop advanced motors and inverters, and offer flexible delivery models tailored to customer needs:

- We manufacture and supply components directly to end customers
- We integrate our technology with other systems to deliver complete electrification solutions
- We license our IP for high-volume manufacturing by global partners

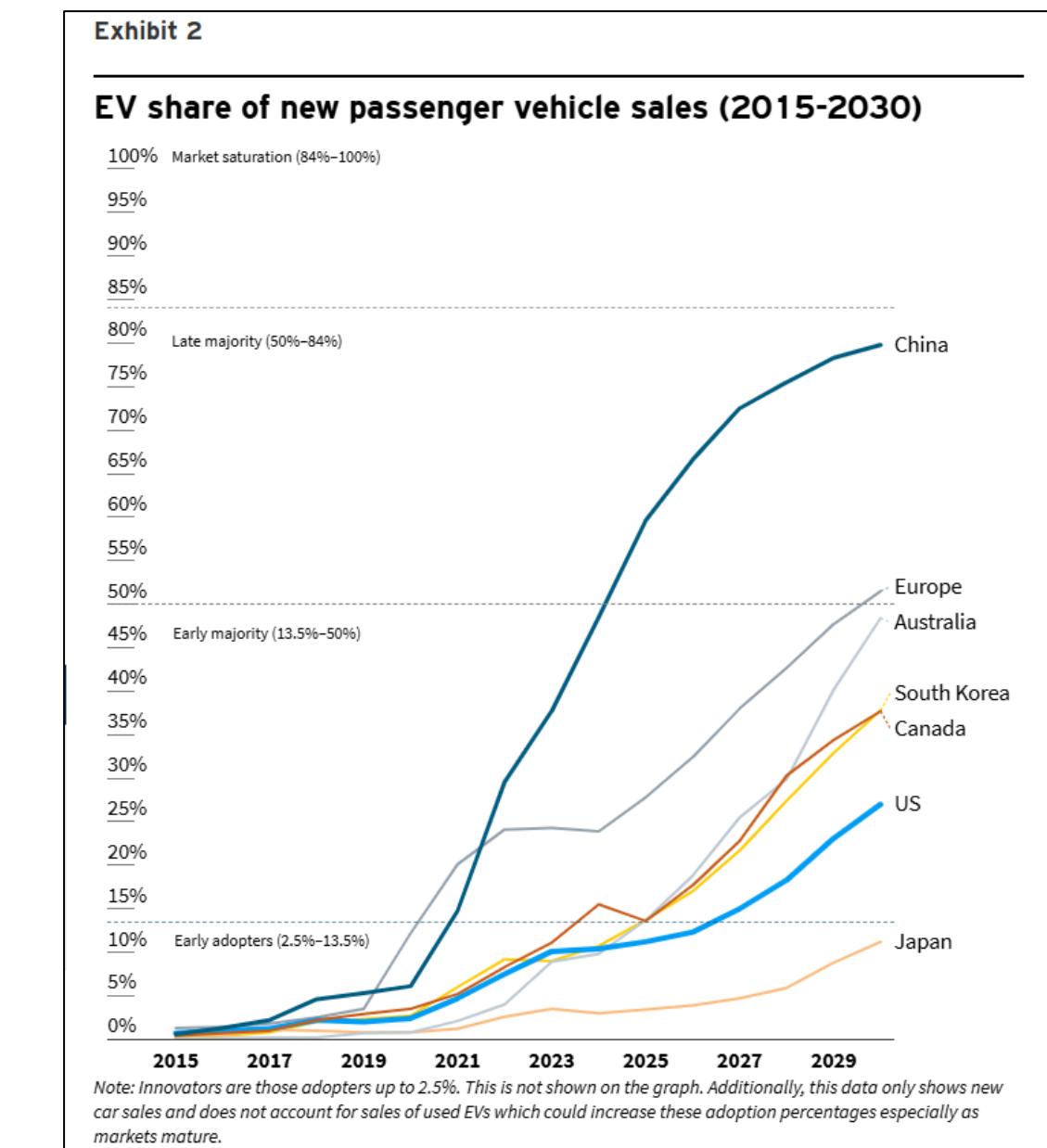
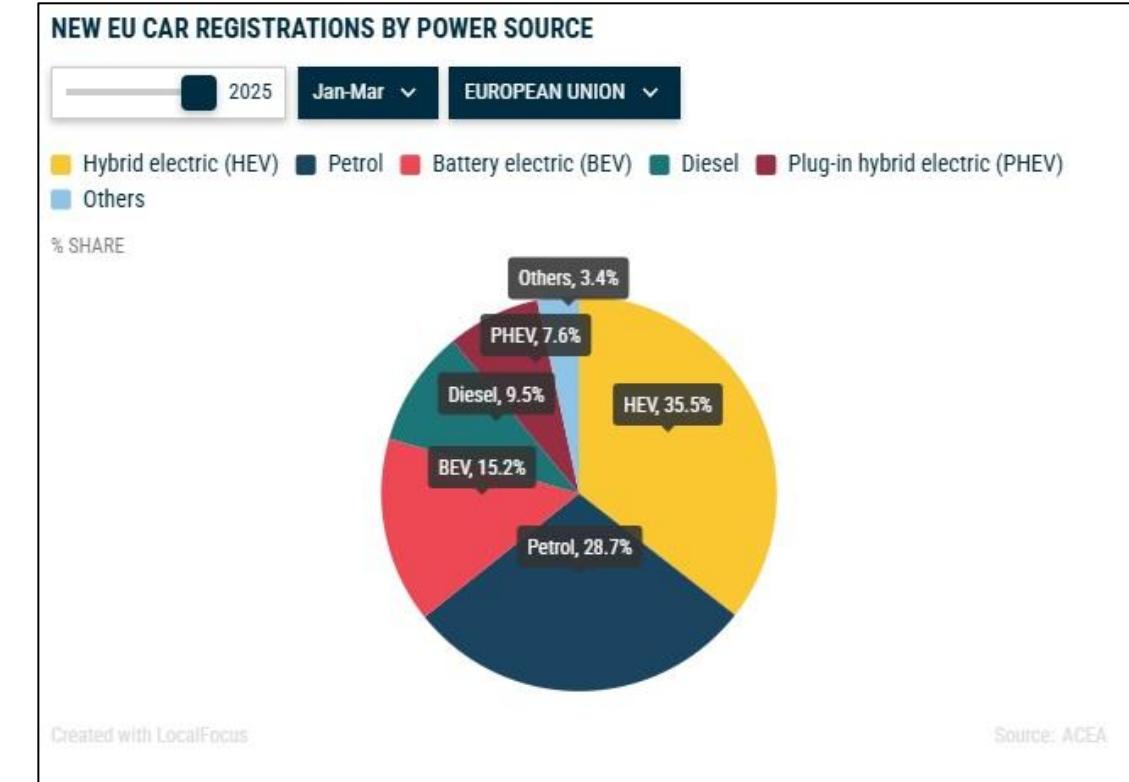


Credit: H55 / Anna Pizzolante



# Opportunity

- **Accelerating Adoption:** We are progressing rapidly along the S-curve of electrification technology adoption, with electric vehicle (EV) uptake growing at over **20% per annum in Europe**
- **Focused Strategy:** Equipmake targets **specialist markets** where electrification offers a clear and compelling business case — delivering superior performance and lower total cost of ownership (TCO)
- **Global Competitive Landscape:** China is currently leading in electrification, posing a significant challenge to large Western manufacturers
- As Ford CEO Jim Farley warned board member John Thornton: “*John, this is an existential threat*”
- **Equipmake’s Advantage:** Our opportunity lies in **high-value niche sectors** — markets too small to attract Chinese competition, yet large enough to scale Equipmake’s business by **10x**
- **Engineering Excellence:** We specialise in solving the hardest problems in electrification — **we do the difficult stuff**



# Product IP

- Designing and producing key technology for electric vehicle drivelines
- Supplying comprehensive, vertically integrated powertrain solutions
- Flexibility to offer bespoke solutions to clients within this framework

## 1 MOTORS

Patented electric motor range designed for high performance lightweight applications through to heavy and low speed commercial vehicles, with a demand for high torque.

## 2 INVERTERS

Design, development, and production of power electronic systems for a range of applications across global industries. The goal is to create faster, smaller, lighter, and more powerful electronic systems.

## 3 BATTERY PACKS

A modular approach includes both standard pack and bespoke pack design options. This level flexibility enables electrification of a wide variety of vehicle fleets.

## 4 ANCILLIARIES

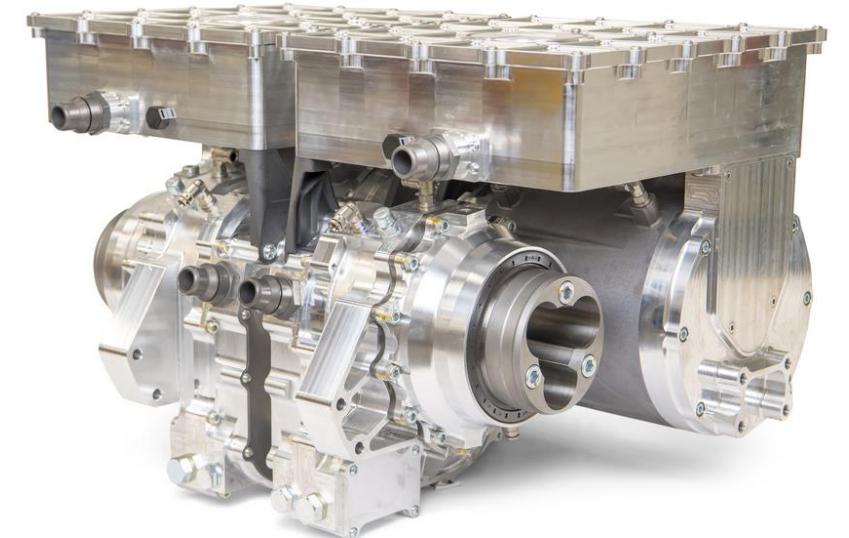
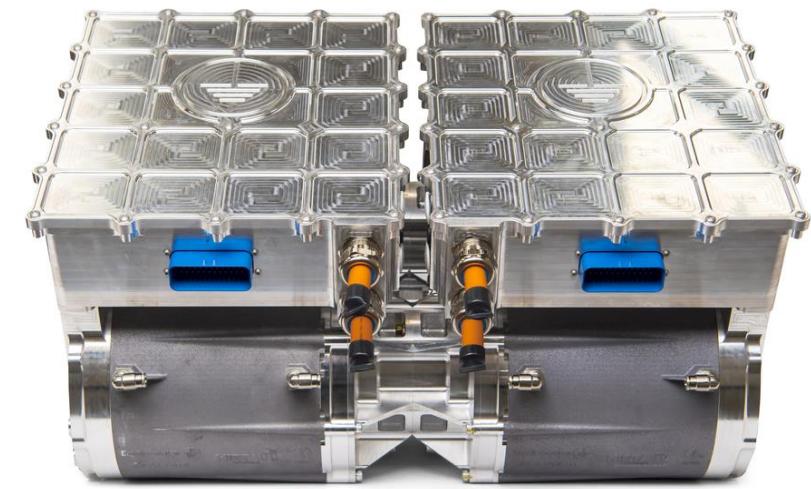
Often overlooked, the separate drive and management of the vehicle air compressor and power steering pump, driving independently from the traction system maximizes overall system efficiency.

## 5 CONTROL SYSTEMS

The software written and managed in house, ensuring seamless integration and customisation of the complete electric drivetrain.

## 6 HVAC

Developed an integrated HVAC (heating, ventilation and air conditioning) system - which leads to greater efficiency.  
More efficient = longer range.



# Growing Customer Base (Systems)



## Textron

- Fortune 500 company – complete electric powertrain for aircraft de icing vehicle

## Rev Group

- Hybrid system for US Vector fire truck



## Agale

- Complete electric system for South American Bus

## Marine

- Foiling boat system
- Systems for Seahorse river tour boats



# Growing Customer Base (Components)

- Perkins (Caterpillar) - Motor / inverter for generator application



- H55 – Motor for first fully certified full electric commercial aircraft



+ Growing interest from Defence

- Gilmour Space – Motor & Inverter for rocket fuel pumps



Rimac - Front inverter for Nevera EV



Corpower – Motors and inverter for wave energy recovery

# Summary



## Building the Future of Electrification

- Equipmake has developed significant **intellectual property** in advanced electrification technologies
- Our technology has been **validated by Caterpillar's investment**, demonstrating industry confidence in our capability and innovation
- We are gaining **strong commercial traction** with a growing global blue-chip customer base
- Equipmake operates in **high-value specialist markets** — ones that are **too niche for large-scale low-cost competition from China**, yet **large enough to support scalable growth** towards a **\$hundreds-of-millions turnover** opportunity